

**AMERICAN ASSOCIATION FOR BUDGET AND PROGRAM ANALYSIS  
1999 FALL SYMPOSIUM**

***"Budgeting 2000: Assessing Change – Embracing the Future"***

November 15, 1999  
Washington Hilton Hotel  
1919 Connecticut Avenue  
Washington, DC  
(Dupont Circle Metro)

8:00 - 8:45 am	Registration, Coffee
8:45 - 9:00 am	Welcome, Thad Juszczak, President AABPA
9:00 - 10:00 am	Morning Speaker: <b>Dan Crippen</b> , Director of the Congressional Budget Office
10:00 - 10:15 am	Break
10:15 - 11:30 am	Concurrent Sessions A. A Revolution About To Happen B. Performance Reporting: GPRA's "Year 2000" Problem? C. Smoke, Mirrors, and the Discretionary Caps
11:30 - 12:00 pm	Cash Bar
12:00 - 1:45 pm	Lunch, Speaker: Congressman <b>Tom Davis</b> (R-VA)
1:45 - 2:00 pm	Break
2:00 - 3:15 pm	Concurrent Sessions A. Firewalls: The Next Best Thing to Mandatory? B. Activity Based Costing C. Budgeting for Information Technology (IT)
3:15 - 3:30 pm	Break
3:30 - 4:30 pm	Afternoon Speaker: <b>Mike Causey</b> , Columnist, Washington Post
4:30 pm	Closing

Concurrent Sessions  
AABPA 1999 Fall Symposium  
Washington Hilton Hotel

**A. A Revolution About To Happen**

Carl Moravitz: Budget Director, Department of the Treasury (Convenor)  
Barry Hudson: Managing Director, Treasury Franchise Fund  
Annie L. Andrews: Assistant Director for Competitive Sourcing and  
Privatization, Office of the Deputy Undersecretary of Defense  
Gregory Rothwell: Deputy Chief, Agency Wide Shared Services, Internal  
Revenue Service

This panel will look at efforts underway and contemplated for improving administrative services delivery to customers in Federal agencies through franchising, competitive sourcing, and shared services.

**B. Performance Reporting: GPRA's "Year 2000" Problem?**

Michael J. Curro: Budget Issues Group, GAO (convenor)  
Kathleen Monahan: Budget Division, Department of Housing and Urban  
Development  
Paul Doremus: Office of Strategic Planning and Economic Analysis,  
National Institute of Standards and Technology  
Jane Cobb: House Committee on Government Reform

The rubber hits the road in March, 2000 when the first GPRA performance reports are due. Hear different perspectives - Department, bureau, and Congressional - on the current and near-term implications of performance reporting within the Federal government.

**C. Smoke, Mirrors, and the Discretionary Caps**

Susan Irving: Associate Director, Federal Budget Issues, GAO  
(co-convenor)  
Ron Boster: Private Consultant (co-convenor)  
Art Sauer: Deputy Director, House Budget Committee  
Barry Anderson: Deputy Director, Congressional Budget Office  
Richard Kogan: Director of Policy, Minority Staff, House Budget  
Committee

This panel will look at issues created by the discretionary caps and creative solutions to these issues, such as how taking the Census is an emergency, whether you can move salaries and expenses to the PAYGO side of the budget, and what is directed scorekeeping.

#### **D. Firewalls: The Next Best Thing to Mandatory?**

Beverly Pheto: Budget Director, Department of Transportation (convenor)

Richard Efford: Majority Staff, House Transportation Appropriations  
Subcommittee

Wally Burnett: Clerk, Senate Transportation Appropriations  
Subcommittee

Roger Nober: General Counsel, House Transportation and Infrastructure  
Committee

This panel will discuss highway and transit firewalls established in TEA-21, how they work, some of the firewall technicalities, the future of this budget technique, and whether it has been effective in guaranteeing funding for selected programs.

#### **E. Activity Based Costing**

Nick Stoer: Former Chief Financial Officer, Federal Aviation Administration  
(convenor)

James R. Lynch: Comptroller, Patent and Trademark Office

John F. Hennigan: Deputy Chief Financial Officer, Federal Aviation  
Administration

This panel will examine the role and importance of cost accounting in performance based budgeting and cost and performance management. The panel will discuss the linkage of cost accounting to user fees and their defensibility in court and address organizational cultural change implications of cost accounting systems in both government and industry.

#### **F. Budgeting for Information Technology (IT)**

Joan McKean: CAMS Project, National Oceanic and Atmospheric  
Administration (convenor)

Dwight Hutchins: Government Systems Planning, Anderson Consulting

Blair Staley: Finance Office, Patent and Trademark Office

Steven Elko: IT Business Owner

This panel will discuss the issues and problems encountered in budgeting for IT in the Federal government and, with the help of the audience, pinpoint practical steps to take to begin to resolve them. Issues to be discussed include the inability of the current budget system to respond quickly to rapid changes in technology, long-term vs short-term planning needs, and infrastructure weaknesses.

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FALLS CHURCH, VA 22041**

AMERICAN ASSOCIATION FOR BUDGET AND PROGRAM ANALYSIS  
1999 SPRING SYMPOSIUM

“The Budget on Balance: Why are We Still Struggling?”

May 26, 1999

Marriott at Metro Center, Washington, DC

8:00 - 8:45 am	Registration, Continental breakfast
8:45 - 9:00 am	Welcome, Nicholas Stoer, President, AABPA
9:00 - 10:00 am	<u>Speaker</u> : Norman J. Ornstein, American Enterprise Institute
10:00 - 10:15 am	Break (coffee)
10:15 - 11:30 am	Concurrent Sessions <ul style="list-style-type: none"><li>A. Credit Budgeting – Where We Got It Right And Where We Got It Wrong</li><li>B. Agency Program Performance – Congress, GAO, and the IGs – Any Results?</li><li>C. Social Security Reform?</li></ul>
11:30 -12:00 pm	Cash Bar
12:00 - 1:45 pm	<u>Lunch</u> and <u>Speaker</u> : Hon. Sylvia Mathews, Deputy Director, OMB  <u>Announcement</u> of a new AABPA award:  <i>James L. Blum Award for Distinguished Public Service in Budgeting</i>
1:45 - 2:00 pm	Break
2:00 - 3:15 pm	Concurrent Sessions <ul style="list-style-type: none"><li>D. Discretionary Caps: Can They Survive?</li><li>E. Reporting on the Budget: Journalists’ Perspectives</li><li>F. Certification of Budget Professionals</li></ul>
3:15 - 3:30 pm	Break (soda)
3:30 - 4:30 pm	Presentation: Jesse Burkhead Award  <u>Speaker</u> : Prof. Roy T. Meyers, University of Maryland, Baltimore County “Federal budget Concepts versus Policy Analysis”
4:30 pm	Closing

## **Concurrent Sessions**

### **AABPA Spring Symposium**

**May 26, 1999**

**Marriott at Metro Center**

**(London Room)**

#### **A. Credit Budgeting – Where We Got It Right and Where We Got It Wrong**

Marvin Phaup, Congressional Budget Office (convener)

Peter O. Davis, Ernst & Young

Art Stigile, Office of Management and Budget

Jim Hess, Eximbank

Whitney Culbertson, Federal Financing Bank

This panel will focus on the successes and failures of the budget practices adopted in the Credit Reform Act of 1990. Panelists will offer suggestions for reducing the harms and increasing the benefits of this innovation. To succeed, however, this session invites the active participation of AABPA members with recent experience in budgeting for credit programs.

**(Paris Room)**

#### **B. Agency Program Performance – Congress, GAO, and the IGs – Any Results?**

Ken Leventhal, HUD (convener)

Kenneth Mead, Inspector General, Department of Transportation

Donna Heivilin, Director, Planning & Reporting, General Accounting Office

Congressional Oversight Staff (to be announced)

**(Salon D)**

#### **C. Social Security Reform?**

Barbara Bovbjerg, General Accounting Office (co-convener)

Susan Irving, General Accounting Office (co-convener)

Kim Hildred, Majority Staff Director, Social Security Subcommittee, House Ways  
& Means Committee

Michelle Prejean, Minority Staff Director, Senate Special Committee on Aging

Surpluses “as far as the eye can see” run aground if we don’t tackle Social Security and Medicare. Everyone agrees “something must be done” to “save Social Security.” Any everyone agrees it should be done “soon.” But is there any agreement on details? What might happen?

**(Salon D)**

**D. The Discretionary Spending Caps: Can They Survive?**

Sandy Davis, Congressional Budget Office (convener)  
Dennis Kedzior, Cassidy and Associates (former Staff Assistant for  
the House Appropriations Committee)  
Robert Reischauer, Senior Fellow, Brookings Institution (former  
Director of the Congressional Budget Office)  
Art Sauer, Deputy Staff Director, House Budget Committee

Caps on annual appropriations have been a centerpiece of the budget process since 1990. Some credit the caps for the budget discipline that contributed to balancing the federal budget. Others are less certain, and contend that the caps, as presently constructed, have been manipulated to weaken overall budget discipline. In either case, now that deficits seem to have become, at least temporarily, a thing of the past, will (or should) the caps survive in an era of projected surpluses? A panel of top budget and appropriations experts will discuss these and related issues.

**(Paris Room)**

**E. Reporting on the Budget: Journalists' Perspectives**

Susan Tanaka, Committee for a Responsible Federal Budget (convener)  
Pam Fesler, National Public Radio  
George Hager, The Washington Post  
David Bauman, National Journal

Three veteran reporters discuss media coverage of the budget. How do reporters decide what budget stories to cover and how to cover them? Budget politics get wide play in news coverage. Is there any room for or interest in coverage of the substantive merits of proposed policies? How much can and should the media contribute to public understanding of budget issues and options?

**(London Room)**

**F. Certification of Budget Professionals**

Currently there is no process to certify budget professionals. This session will look at how other organizations have developed credentialing processes for financial management professionals and how this could relate to OPM's proposals for new competency-based qualification standards for budget analysts.

Thad Juszczak, IRS (convener)  
Charles W. Culkin, Jr., CGFM, Executive Director, Association of  
Government Accountants  
LTG {R} James F. McCall, Executive Director, American Society for Military  
Comptrollers  
Dr. Thomas Kiefer, OPM

**NOTE: FULL PAYMENT IS DUE UNLESS  
CANCELLATION IS RECEIVED 72 HOURS  
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**AABPA  
SPRING 1999 SYMPOSIUM REGISTRATION FORM**

WEDNESDAY, MAY 26, 1999  
MARRIOTT AT METRO CENTER - WASHINGTON, DC

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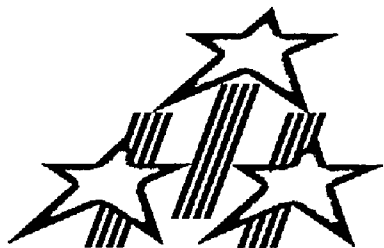
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**American Association for Budget and Program Analysis  
1998 Fall Symposium**

***The 1998 Elections and Beyond***

**November 4, 1998**

Marriott at Metro Center  
775 12<sup>th</sup> Street, N.W.  
Washington, D.C.

8:00 - 8:45 am	Registration, Coffee
8:45 - 9:00 am	Welcome, Nick Stoer, President AABPA
9:00 - 10:00 am	Barry Anderson, Jefferson Solutions (formerly OMB Assistant Director for Budget Review)
10:00 - 10:15 am	Break
10:15 - 11:30 am	Concurrent Sessions A. The Budget Process in an Era of Surpluses: Time for a Change? B. Performance Plans: How to get an A C. Year 2K Conversion: Ready or not, Here it Comes
11:30am - 12:00pm	Cash Bar
12:00 - 1:45 pm	Lunch, Speaker: Dr. Rudolph Penner, Urban Institute "The Political and Economic Implications of Budget Surpluses"
1:45 - 2:00 pm	Break
2:00 - 3:15 pm	Concurrent Sessions D. Agency Budget Officers: The View from the Trenches E. Reinventing Government: Whatever Happened? F. The Federal Civil Service: What the Future May Hold
3:15 - 3:30 pm	Break
3:30 - 4:30 pm	Bill Hoagland, Staff Director, Senate Budget Committee
4:30 pm	Closing

## Concurrent Sessions

**Morning**  
**10:15 - 11:30 am**

**Panel A — *The Budget Process in an Era of Surpluses: Time for a Change?***

Enter the brave new world of surpluses. Does this mean that the budget process should be changed? Current procedures, devised nearly a decade ago, focus on deficit control. Panelists will explore this conflict and other budget process issues facing policymakers.

Moderator: Sandy Davis, Congressional Budget Office.

Panelists: Sue Nelson, Senate Budget Committee; Bob Keith, Congressional Research Service; Susan Tanaka, Committee for a Responsible Federal Budget.

**Panel B — *Performance Plans: How to Get an A***

Where do we stand with GPRA and where are we going? This panel of agency officials will discuss first-year experiences with agency performance plans and other GPRA requirements.

Moderator: Christopher Mihm, Associate Director, General Accounting Office.

Panelists: To be announced.

**Panel C — *Year 2K Conversion: Ready or Not, Here It Comes***

The mother of all deadlines approaches. This panel session will address the status of the Government's efforts to assure its automated systems are operating properly at the onset of the year 2000 and what all agencies must do to be ready.

Moderator: Mitchell L. Laine, CFO/CIO of the Economic Development Administration.

Panelists: Joel Willemsen, General Accounting Office; Bruce McConnell, Office of Management and Budget.

**Afternoon**  
**2:00 - 3:15 pm**

**Panel D — *Agency Budget Officers: The View From The Trenches***

Theory is fine, but what is actually happening in the budget trenches, where theory meets reality. This panel of Departmental budget officers will look at the state of budgeting in their departments. Each panelist will discuss current budget issues, policies, and processes (e.g., GPRA, Congressional relations, program issues) as they affect their departments.

Moderator: Thad Juszczak, Treasury Department.

Panelists: Dennis Williams, Deputy Assistant Secretary, Office of Budget, Health and Human Services; Beverly Pheto, Budget Office Director, Transportation; Mark Brown, Budget Office Director, Commerce.

**Panel E — *Reinventing Government: Whatever Happened?***

It's been five years since the Vice President issued his report on the National Performance Review. This panel of agency officials will discuss their experiences and update the status of the NPR.

Moderator and panelists to be announced.

**Panel F — *The Federal Civil Service: What the Future May Hold***

Personnel experts will consider the shape and structure of the federal workforce of the future, the pay and benefit packages these workers will receive, and the expected changes in work practices as government strives to be results-oriented.

Moderator: Mark Musell, Congressional Budget Office.

Panelists: Henry Romero, Associate Director, Office of Personnel Management; Steve Altman, Assistant Director, General Accounting Office; Carolyn Merck, Senior Analyst, Congressional Research Service.

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**AABPA  
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WEDNESDAY, NOVEMBER 4, 1998  
MARRIOTT AT METRO CENTER - WASHINGTON, DC

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**AMERICAN ASSOCIATION FOR BUDGET AND PROGRAM ANALYSIS  
1998 SPRING SYMPOSIUM**

*"The FY 1999 Budget: On the Road to the Millennium"*

May 12, 1998  
Washington Hilton Hotel  
1919 Connecticut Avenue  
Washington, DC  
(Dupont Circle Metro)

8:00 - 8:45 am	Registration, Coffee
8:45 - 9:00 am	Welcome, Beckie Sweeney, President AABPA
9:00 - 10:00 am	Morning Speaker: G. Edward DeSeve, Comptroller and Acting Deputy Director for Management, OMB
10:00 - 10:15 am	Break
10:15 - 11:30 am	Concurrent Sessions A. GPRA: Measuring Common Performance Among Agencies B. Tax Reform? C. Budget Surplus: Going, Going, Gone?
11:30 - 12:00 pm	Cash Bar
12:00 - 1:45 pm	Lunch, Speaker: Thomas Mann, Director of the Governmental Studies Program, Brookings Institution
1:45 - 2:00 pm	Break
2:00 - 3:15 pm	Concurrent Sessions D. Budgeting: Skills for the 21 <sup>st</sup> Century E. Transportation Funding: Will There be Money Left for Anything Else? F. Line Item Veto: Lessons from the First Year and Future Prospects
3:15 - 3:30 pm	Break
3:30 - 4:30 pm	Afternoon Speaker: Stanley Collender, Publisher and Editor-in-Chief, <i>Federal Budget Report</i>
4:30 pm	Closing

## CONCURRENT SESSIONS

**A**      **GPRA: Measuring Common Performance Among Agencies**  
Interagency partnerships are often important, and these partnerships need to be included into each agency's strategic planning and performance measurement. Different statutory bases, historical mandates, and program goals can make interagency planning difficult.

Moderator    Stephen Leeds, Chief, Systems and Policies Division  
Office of the CFO, Department of Commerce

Panelists     Christopher Wye, Director, Program on Improving Government  
Performance, National Academy of Public Administration

David Rust, Chair, Research Round Table and Program Planning  
Advisor, Agricultural Research Service, Department of Agriculture

R.J. Donovan, Deputy Director, Trade Promotion Coordinating  
Committee Secretariat, Department of Commerce

Annie Millar, Chief of Evaluation, Office of National Drug Control Policy

**B.**      **Tax Reform**  
This is an often-discussed concept which means very different things to different people. The panel, a balanced group of expert economists who span the political spectrum, will discuss the pros and cons of various tax reform options.

Moderator    Ron Boster, Consultant, formerly Senior Economist and Staff Director,  
House Budget Committee (Republican Staff)

Panelists     Al Davis, Chief Economist, House Budget Committee (Democratic  
Staff)

Kevin Hassett, Resident Scholar, American Enterprise Institute

John Sabelhaus, Principal Analyst, Tax Division, CBO

**C.**      **Budget Surplus: Going, Going, Gone?**  
Both CBO and OMB project surpluses for the "near" future. What should we do with these? Is the era of fiscal restraint over? Should we save the surpluses for the future? Should we spend them on specific areas? Will they disappear by themselves?

Moderator    Susan Irving, Associate Director for Federal Budget Issues, GAO

Panelists Van Doorn Ooms, Senior Vice President and Director of Research,  
Committee for Economic Development (with Susan Tanaka, Vice  
President, Committee for a Responsible Federal Budget)

Andrew Eschtruth, Senior Evaluator, Budget Issues, GAO

Max Sawicki, Economic Policy Institute

**D. Budgeting: Skills for the 21<sup>st</sup> Century**

This panel will discuss changes that in the work requirements of the  
Federal budget system and process, and the skills that will be needed  
in the 21<sup>st</sup> Century to perform well in the budget process.

Moderator Edward Brigham, Chief, Financial Institutions Branch, OMB

Panelists Barry Anderson, former Assistant Director for Budget Review, OMB

**E. Transportation Funding: Will There Be Money Left for Anything Else?**

Congress is currently ironing out differences between House and  
Senate bills to authorize over \$200 billion for highway and mass  
transit programs for the next six years. Unresolved is where will the  
\$30 billion in offsets come from to keep this 40% increase in  
spending under the budget caps.

Moderator Phyllis Scheinberg, Associate Director of Transportation Issues, GAO

Panelists Steven Cohen, Senior Evaluator, Transportation Issues, GAO

Susan Tanka, Vice President, Committee for a Responsible Federal Budget

Leo Penne, Director, Washington Office for the Governor of Nevada

**F. Line Item Veto: Lessons from the First Year and Future Prospects**

Although the Line Item Veto's future is uncertain, pending Supreme  
Court review, its first year nonetheless offers valuable lessons  
whatever the judicial outcome. How has the act been carried out to  
date and what are the significant issues raised so far or likely to be  
raised in the future?

Moderator Sandy Davis, Principal Analyst, CBO

Panelists Austin Smythe, Assistant Staff Director, Senate Budget Committee

Philip Joyce, Assistant Professor, Syracuse University

Dennis Kedzior, Staff Assistant, House Appropriations Committee

**AMERICAN ASSOCIATION FOR BUDGET AND PROGRAM ANALYSIS  
1997 FALL SYMPOSIUM**

**"After the Balanced Budget Agreement"  
November 13, 1997**

Washington Hilton, International Ballroom East  
1919 Connecticut Avenue, NW  
Washington, DC  
(Dupont Circle Metro Stop: Hotel is 4 blocks north)

- 8:00 - 8:45 a.m. Registration, Coffee
- 8:45 - 9:00 a.m. Welcome - Beckie Sweeney, President, AABPA
- 9:00 - 10:00 a.m. Morning Speaker - Honorable Robert E. Rubin  
Secretary of the Treasury (confirmed)
- 10:00 - 10:15 a.m. Break
- 10:15 - 11:30 a.m. Concurrent Sessions A/B/C  
A - Government Performance Results Act (GPRA): Where are  
we?

Chair: Mike Curro, Assistant Director, Budget Issues,  
General Accounting Office

Jane Cobb, Government Reform and Oversight Committee,  
House of Representatives  
Walter Groszyk, GPRA Coordinator, Office of Management and  
Budget  
Steve App, Deputy CFO Department of the Treasury and Chair,  
GPRA Implementation Committee, Council of Chief  
Financial Officers

B - Credit Reform: Five years into implementation: How is it  
going?

Chair: Carolyn Litsinger, Senior Evaluator, Budget Issues,  
General Accounting Office

Arthur W. Stigile, Financial Economist, Office of Management  
and Budget  
Anthony Robinson, Accountant/Financial Specialist, Small  
Business Administration  
Joseph Eglin Jr., Assistant Director for Higher Education Issues,  
General Accounting Office

C - State-Federal Relations: What's happening to Federalism?

Chair: Tom James, Assistant Director, Budget Issues, General Accounting Office

Frank Shafroth, National League of Cities  
Chris Zimmerman, National Conference of State Legislatures  
Charles Griffiths, Executive Director, Advisory Commission on Intergovernmental Relations (ACIR)

11:30 - 12:00 p.m.

Cash Bar

12:00 - 1:45 p.m.

Lunch, Speaker - Mark S. Mellman, Chief Executive Officer, The Mellman Group, nationally recognized polling for public interest groups, leading political figures and Fortune 500 companies.

2:00 - 3:15 p.m.

Concurrent Sessions D/E/F

D - GPRA and Federal devolution to States and others: How do we insure performance?

Chair: Paul Posner, Director Budget Issues, General Accounting Office

Gail Maccoll, Assistant Director, General Government, GAO  
Herbert Hill, Director of Evaluation and Planning, Budget Office, State of Virginia  
Richard Nathan, Director Rockefeller Institute SUNY, New York

E - Entitlement Reform: Long term issues including Medicare and Social Security.

Chair: Barbara Bovbjerg, General Accounting Office

Joseph Antos, Assistant Director for Health and Human Resources, Congressional Budget Office  
Eugene Steuerle, Senior Fellow, Urban Institute

F - More chapters in the Budget Analyst Handbook: Solving Problems.

Chair: Thad Juszczak, Director of Budget Execution, Internal Revenue Service

Rob Fairweather, OMB Branch Chief  
Steve Guertin, Budget Analyst, Department of the Interior  
Chris Vernick, Budget Analyst, Department of Transportation

3:15 - 3:30 p.m.

Break

3:30 - 4:30 p.m.

Martha Phillips, Executive Director, The Concord Coalition  
The Concord Coalition is a bipartisan grass-roots organization concerned with long-term fiscal policy, the impact of the baby boomers retirement and long-term economic growth. (confirmed)

**AMERICAN ASSOCIATION FOR BUDGET AND PROGRAM ANALYSIS  
1997 SPRING SYMPOSIUM**

**"Managing Resources: Providing Tools for Leadership"**

**MAY 27, 1997**

Crystal Gateway Marriott Hotel  
1700 Jefferson Davis Highway  
Arlington, VA  
(Crystal City Metro Stop)

- 8:00 - 8:30 a.m. Registration, Coffee
- 8:30 - 8:45 a.m. Welcome - Allen Nelson, President, AABPA
- 8:45 - 10:00 a.m. Concurrent Sessions A/B/C  
A - GPRA : Ready, Set, and . . .  
B - Linking Information Technology Investments to Strategic Goals  
C - Cash-based Budgeting for Insurance--Is There a Better Alternative?
- 10:00 - 10:15 a.m. Break
- 10:15 - 11:30 a.m. Concurrent Sessions D/E/F  
D - Audited Financial Statements: Can They Help Budget Deliberations  
E - State Responses to 'New' Federal Devolution and Fiscal Stress  
F - Everybody Talks About Entitlements, What About the Rest of the Budget?
- 11:30 - 12:00 p.m. Cash Bar
- 12:00 - 1:45 p.m. Lunch, Speaker - Harold Seidman  
Senior Fellow, Center for the Study of American Government,  
Johns Hopkins University
- 2:00 - 3:00 p.m. Frank Raines (Invited)  
Director, Office of Management and Budget
- 3:00 - 3:15 p.m. Break
- 3:15 - 4:30 p.m. Gloria Borger  
Assistant Managing Editor,  
U.S. News

*Concurrent Sessions A/B/C -- 8:45 to 10:00*

- A**            **GPRA : Ready, Set, and . . .**  
GPRA will kick off this fall: How are we doing and where do we go from here? This session will be a discussion of OMB and GAO assessments of implementation--and a view from the Congress.
- Moderator:     Michael Curro, Assistant Director, Budget Issues, GAO
- Panelists:      Walter Groszyk, GPRA Implementation Project Leader, OMB  
                    Christopher Mihm, Assistant Director, Federal Management Issues, GAO  
                    Ginni Thomas, Office of the Majority Leader, U.S. House of Representatives
- B**            **Linking Information Technology Investments to Strategic Goals**  
Attendees at this session will learn how to comply with recent legislation in the formulation of their IT budgets for Fiscal Year 1999, using the performance budget concept.
- Moderator:     Coleman O. Bevis, Jr., Professor, Systems Management, Information Resources Management College, National Defense University
- Panelists:      Mary Ellen Condon, Chair, Information Technology Acquisitions Review Board (ITARB)  
                    David L. McClure, Senior Assistant Director for Information Technology Policy and Issues, GAO  
                    Scott Quehl, Special Assistant to the Comptroller, OMB  
                    Lisa Westerback, Director, Office of Information Planning and Review, DOC
- C**            **Cash-based Budgeting for Insurance--Is There a Better Alternative?**  
Budget experts have long recognized the shortcomings of cash-based budgeting for insurance programs; accrual-based budgeting has been proposed as a potential solution. Is a change necessary and can an accrual approach work?
- Moderator:     Jay McTigue, Senior Evaluator, Budget Issues GAO
- Panelists:      Ron Feldman, Financial Specialist, Banking Supervision Department, Federal Reserve Bank of Minneapolis  
                    Christopher Lewis, Ernst & Young, LLP (invited)  
                    Elizabeth McClarin, Senior Evaluator, Budget Issues, GAO

*Concurrent Sessions D/E/F -- 10:15 to 11:30*

**D**            **Audited Financial Statements: Can they Help Budget Deliberations**  
For FY 1998 agencies must have audited financial statements. How can the results of these statements be used in budget deliberations? Can accounting be translated into budgeting?

Moderator:     Paul Posner, Director, Budget Issues, GAO

Panelists:      Linda Calbom, Director, Civil Audits, GAO

Justine Rodriguez, OMB

Wayne Struble, House Budget Committee

**E**            **State Responses to 'New' Federal Devolution and Fiscal Stress**  
Previous devolution has focused mainly on categorical programs. Now, with welfare, the federal government is beginning to devolve responsibility for programs that are cyclically responsive. What do we know about state responses? Focus will be on state planning and budgeting with "extra funds" from first year of welfare reform and planning for any future economic downturns.

Moderator:     Tom James, Assistant Director, Budget Issues, GAO

Panelists:      Mark Greenberg, Center for Law and Social Policy

Bob Lauterberg, Budget Director, Commonwealth of Virginia

Bill Keller, Senior Evaluator, Budget Issues, GAO

**F**            **Everybody Talks About Entitlements, What About the Rest of the Budget?**

What has been happening to that part of the budget BEA calls "discretionary"? What areas have taken the greatest hit under the caps? What do historical trends look like over the last 5, 10, 20 years? What about user fees as a way to increase resources for that part of the budget?

Moderator:     Phyllis Scheinberg, Associate Director, Transportation, GAO

Panelists:      John Mingus, Senior Evaluator, Budget Issues, GAO

Rusty Moran, OMB

Austin Smythe, Senate Budget Committee

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TUESDAY, MAY 27, 1997

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**AMERICAN ASSOCIATION FOR BUDGET AND PROGRAM ANALYSIS  
1996 FALL SYMPOSIUM**

**"THE ELECTION IS OVER -- WHERE DO WE GO FROM HERE?"**

**NOVEMBER 7, 1996**

**Washington Hilton Hotel  
1919 Connecticut Ave, N.W.  
Washington, D.C.**

**(4 blocks North of Dupont Circle Metro Stop)**

- 8:00 - 8:30 a.m. Registration, Coffee
- 8:30 - 8:45 a.m. Welcome - Allen Nelson, President, AABPA
- 8:45 - 10:00 a.m. Keynote Speaker -- Rob Shapiro, Vice President, Progressive Policy Institute
- 10:00 - 10:15 a.m. Break
- 10:15 - 11:45 a.m. Concurrent Sessions A/B/C
- A - "Implementation of the Government Performance and Results Act of 1993"
- B - "Social Security and the Stock Market: Who Bears the Risk?"
- C - "The Future of Civil Service Retirement"
- 11:45 - 12:15 p.m. Cash Bar
- 12:15 - 2:15 p.m. Lunch, Speaker - The Honorable Bill Frenzel, Guest Scholar, Brookings Institution; formerly Ranking Minority Member, House Budget Committee
- 2:15 - 2:30 p.m. Break
- 2:30 - 4:30 p.m. "Views from the Hill"
- Moderator: Art Sauer, Deputy Director, House Budget Committee
- Panelists: Rick May, Staff Director, House Budget Committee  
Eileen Baumgartner, Minority Staff Director, House Budget Committee  
Bill Hoagland, Staff Director, Senate Budget Committee  
Bill Dauster, Minority Chief of Staff and Chief Counsel, Senate Budget Committee

*Concurrent Sessions A/B/C -- 10:15 to 11:45*

**A** "Implementation of the Government Performance and Results Act of 1993

Moderator: Edward Rea, Chief, Budget Concepts Branch, Budget Review and Concepts Division, Office of Management and Budget

Panelists: Stephen Leeds, Chief, Systems and Policy Division, Office of Chief Financial Officer and Assistant Secretary for Administration, Department of Commerce

John Murphy, Director, Office of Strategic Planning, Department of the Treasury

Walter Groszyk, Budget Concepts Branch, Budget Review and Concepts Division, Office of Management and Budget

**B** "Social Security and the Stock Market: Who Bears the Risk?"

Moderator: Barbara Bovbjerg, Assistant Director, Budget Issues, General Accounting Office

Panelists: Ron Boster, Vice President and Director of Business and Government Policy, Committee for Economic Development

Andrew Eschtruth, Senior Evaluator for Budget Issues, General Accounting Office

Eugene Steuerle, Senior Fellow, The Urban Institute

**C** "The Future of Civil Service Retirement"

Moderator: Thad Juszczak, Chief, Office of Budget Execution, Department of the Treasury

Panelists: George Nesterzuk, Staff Director, Subcommittee on Civil Service, House Committee on Government Reform and Oversight

Richard Jackson, Senior Policy Analyst, Concord Coalition

Dr. Paul Yakoboski, Research Associate, Employee Benefit Research Institute

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**AMERICAN ASSOCIATION FOR BUDGET AND PROGRAM ANALYSIS  
1996 SPRING SYMPOSIUM**

**"REFORM IN 1996: A BROAD AGENDA"**

**APRIL 16, 1996**

**Washington Hilton Hotel  
1919 Connecticut Ave N.W.  
Washington, DC**

*(4 Blocks North of Dupont Circle Metro Stop)*

- 8:00 - 8:30 a.m. Registration, Coffee
- 8:30 - 8:45 a.m. Welcome - Phil Joyce, President, AABPA
- 8:45 - 10:00 a.m. Keynote Speaker - Stanley E. Collender  
Director Federal Budget Policy, Price Waterhouse
- 10:00 - 10:15 a.m. Break
- 10:15 - 11:30 a.m. Concurrent Sessions A/B/C
- A - Budgeting for Uncertain Events  
B - Civil Service Reform  
C - Is the Federal agency Budget Officer a dinosaur?
- 11:30 - 12:00 p.m. Cash Bar
- 12:00 - 1:45 p.m. Lunch, Speaker - Henry Cisneros  
Secretary, Department of Housing and Urban Development
- 2:00 - 3:15 p.m. Concurrent Sessions D/E/F
- D - Tax "Reform"  
E - Downsizing in the Federal government  
F - State and Local Innovations in Performance Measures and  
Technology
- 3:15 - 3:30 p.m. Break
- 3:30 - 4:30 p.m. Allen Schick, University of Maryland

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*Concurrent Sessions A/B/C - 10:15 to 11:30*

**A                                      Budgeting for Uncertain Events                                      Hemisphere Room**

**Moderator:** Christine E. Bonham, Assistant Director, Budget Issues, General Accounting Office

**Panelists:** James Blum, Deputy Director, Congressional Budget Office  
Jay McTigue, Senior Evaluator, Budget Issues, General Accounting Office  
Justine Rodriguez, Senior Economist, Office of Management and Budget

**B    Civil Service Reform    Georgetown West**

**Moderator:** Nancy Kingsbury, Director of Planning and Reporting, General Government Division, General Accounting Office

**Panelists:** Kay Frances Dolan, Director of Human Resources Management, Federal Aviation Administration  
George Nesterczuk, Staff Director, Subcommittee on Civil Service House Government Reform and Oversight  
Ron Sanders, Syracuse University, Maxwell School

**C                                      Is the Federal Agency Budget Officer a Dinosaur?                                      Georgetown East**

**Moderator:** Herb Persil, formerly Budget Officer, Department of Housing and Urban Development

**Panelists:** William B. Early, Jr., Director of Budget, General Services Administration  
Albert J. Kliman, Consultant; formerly Budget Officer, Department of Housing and Urban Development  
Kenneth F. Ryder, Jr. Executive Director for Research and Analysis, Office of Thrift Supervision; formerly at the Office of Management and Budget

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AMERICAN ASSOCIATION FOR BUDGET  
AND PROGRAM ANALYSIS

1995 FALL SYMPOSIUM

“THE BUDGET PROCESS: CHALLENGES AND OPPORTUNITIES”

NOVEMBER 14, 1995  
1919 Connecticut Avenue, NW  
Washington Hilton Hotel  
(4 blocks North of Dupont Circle METRO)

- 8:00 - 8:30            Registration, Coffee, Danish
- 8:30 - 8:45            Welcome -- Phil Joyce, President, AABPA
- 8:45 - 9:45            Retrospective: Former Congressman Bill Frenzel  
Guest Scholar, The Brookings Institution
- 9:45 - 10:00          Break
- 10:00 - 11:30        *Concurrent Sessions A/B/C (See attached listing)*
- 11:30 - 12:45 p.m.    Cash Bar and Luncheon
- 12:45 - 1:45 p.m.    Luncheon Speaker - Honorable Wayne Curry, County  
Executive, Prince George's County, MD
- 2:00 - 3:15 p.m.      *Concurrent Sessions D/E/F (See attached listing)*
- 3:15 - 3:30 p.m.      Break
- 3:30 - 4:20 p.m.      Guest Speaker: Robert Greenstein, Executive Director,  
Center on Budget and Policy Priorities (CBPP)
- 4:20 - 4:30 p.m.      Closing Remarks: Phil Joyce, President, AABPA

*10:00 am 11:30 am -- Morning Concurrent Sessions:*

***A: The Budget Process: What Can You Expect of One? Ideas for Design and "Reform"***

**Chair and Moderator: Susan Irving**, Associate Director for Federal Budget Issues, GAO

**Richard Kogan**, Senior Fellow, Center on Policy Priorities

**Professor Roy Meyers**, University of Maryland, Baltimore County

**Congressional staff member** - TBA depending on floor schedule

***B: Block Grants, Medicaid and Other Issues Facing State/Local Governments***

**Chair and Moderator: Melanie Nowacki**, Senior Associate, National Assn of State Budget Officers

**Paul Posner**, Director, Federal Budget Issues, GAO

**Martin Orland**, Senior Fellow, The Finance Project

**Art Sauer**, Majority Staff, House Budget Committee

***C: Making Sense of Privatization Issues***

**Chair and Moderator: Allen Lombard**, National Performance Review

**Dennis Fisher**, Chief Financial Officer, GSA

**Hannah Laufe**, Budget Issues, GAO

**Other panelists -- U.S. Enrichment Corp. and Power Marketing Administrations**

*2:00 - 3:15 pm - Afternoon Concurrent Sessions*

***D: Trends in Discretionary Spending***

**Chair and Moderator: Ron Boster**, Committee for Economic Development

**Professor Tim Muris**, George Mason U. and former Assistant Director, OMB

**John Mingus**, Budget Issues, GAO

**Richard Emery**, Deputy Assistant Director for Budget Review and Concepts, OMB

***E: Internet, the "Web", and other Nifty Tools for Budgeteers (a.k.a.: Budgeting In An Era of Information Overload - New Access, New Tools, New Challenges)***

**Chair and Moderator: Brad Leonard**, National Performance Review, Consultant

**Frank Seidl**, Coordinator for Information Access, OMB

**Larry Koskinen**, Internet Principal, NPR

**Stuart Simon**, Team Leader, Systems and Policies, Dept. of Commerce

**Carol Cribbs**, Team Leader, Budget Staff, Dept. of Justice

***F: Agency Downsizing: Which Jobs Go? Results and Prospects***

**Chair and Moderator: Ed Rea**, Chief, Budget Concepts, Budget Review Div., OMB

**Mitch Laine**, Deputy CFO, Dept. of Education

**Steven Dewhurst**, Director, Office of Budget and Program Analysis, USDA

**Alan Balutis**, Director of Budget, Planning and Organization, Dept. of Commerce



# AMERICAN ASSOCIATION FOR BUDGET & PROGRAM ANALYSIS

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March 17, 1995

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Dear Colleague:

The Spring Symposium of the American Association for Budget and Program Analysis (AABPA) promises to be another timely and useful high quality opportunity for participants to update themselves on current developments and be educated on matters of concern to both budgeteers and others in the field of public administration.

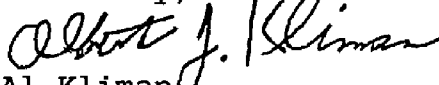
To be held at the Washington Hilton Hotel on April 26, 1995, this year's symposium will have as its theme the ***Congressional Budget Process after Two Decades***. Alan Murray, the Washington Bureau Chief of the Wall Street Journal will be our opening speaker, to be followed by a "Scholars Debate" on the process after two decades. In a variation from our usual format, we will have a plenary session in which Lou Fisher from the Congressional Research Service and James Thurber, a professor of Government at The American University will present their views under the eye of moderator Roy Meyers of the University of Maryland at Baltimore. OMB Director Alice Rivlin has also accepted the task of being our luncheon and keynote speaker, reflecting on both history and current events. We have also invited the new Director of the Congressional Budget Office, June O'Neill to be our closing speaker.

Breakout sessions will be held on a variety of topics of current interest, including downsizing, welfare reform, upcoming budget process changes, and others.

As usual, a \$25 discount from the regular symposium fee is available for early registrations. The cut off date for the discount is April 7.

A preliminary agenda is attached. This will be another training opportunity you will not want to miss. Register early by fax, phone or mail to take advantage of the discount.

Sincerely,

  
Al Kliman  
President

**PRELIMINARY AGENDA**  
**AABPA 1995 SPRING SYMPOSIUM**  
**THE CONGRESSIONAL BUDGET PROCESS AFTER TWO DECADES**  
**April 26, 1995**

Washington Hilton  
1919 Connecticut Ave., NW  
Washington, D.C.  
Near Dupont Circle Metro Stop

- |                    |   |
|--------------------|---|
| <b>8:00- 8:30</b>  | <b>Registration, Coffee</b>   |
| <b>8:30- 8:35</b>  | <b>Welcome -- Al Kliman, President, AABPA</b>   |
| <b>8:35- 9:35</b>  | <b>Opening Speaker -- Alan Murray, Washington Bureau Chief of The Wall Street Journal</b>   |
| <b>9:40-10:40</b>  | <b>The Congressional Budget Process after Two Decades: The Scholars Debate (Plenary Session)</b><br><br><b>Louis Fisher, Senior Specialist, Congressional Research Service, Library of Congress</b><br><b>James Thurber, Professor of Government, The American University</b><br><b>Moderator, Roy Meyers, Professor, University of Maryland at Baltimore</b> |
| <b>10:40-11:00</b> | <b>Break</b>  |
| <b>11:00-12:00</b> | <b>Concurrent Sessions</b>  |
| <b>12:00- 1:00</b> | <b>Cash Bar/Lunch</b>   |
| <b>1:00 - 1:50</b> | <b>Keynote and Luncheon Speaker, The Honorable Alice Rivlin, Director, Office of Management and Budget, Executive Office of the President</b>   |
| <b>2:00 - 3:00</b> | <b>Concurrent Sessions</b>  |
| <b>3:00 - 3:15</b> | <b>Break</b>  |
| <b>3:15 - 4:15</b> | <b>Closing Speaker, June O'Neill, Director of the Congressional Budget Office (Invited)</b>   |
| <b>4:15 - 4:30</b> | <b>Closing Remarks -- Al Kliman, President, AABPA</b>   |

**Breakout\_Sessions**

- A The New Emphasis on Measuring Program Results**
- B Discretionary Funding Caps**
- C Downsizing the Government**
- D Welfare Reform**
- E Budget Process Changes in the 104th Congress**
- F The Base Closing Commission: A Model for Budget Commissions?**

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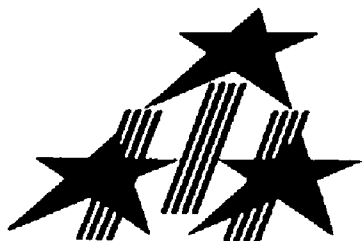
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1994 AABPA Fall Symposium  
The Perspective at Mid-Term

November 22, 1994  
Crystal Gateway Marriott  
(Crystal City Metro Stop)



John Koskinen



Cokie Roberts



Kevin Phillips

Register now for the 1994 AABPA Fall Symposium. It promises an exciting and timely look at the upcoming national agenda for the next two years.

- ☆ Keynote Speaker John Koskinen, Deputy Director for Management, Office of Management and Budget, will talk about the status and direction of the Administration's initiatives to Reinvent Government.
- ☆ Journalist Cokie Roberts, National Public Radio and ABC News, will provide her expert assessment of the 103rd Congress and perspectives on the 104th Congress.
- ☆ Political analyst and commentator Kevin Phillips, will take a look the November Congressional and gubernatorial elections and project their impact on the national agenda.
- ☆ A full program of workshops will complete the program -- providing up-to-date information on issues important to budget and program analysts. These sessions will feature panelists from both inside and outside of government whose knowledge and insights will help attendees anticipate and respond more effectively to events and changes likely to affect the profession.

★★★ AABPA 1994 Fall Symposium Program ★★★

8:00 - 8:30 Registration, Coffee

8:30 - 8:35 Welcome

**Al Kliman**  
President, AABPA

8:35 - 9:35 Keynote Address

**The Honorable John Koskinen**

*REINVENTING GOVERNMENT: PROGRESS REPORT AND REMAINING PRIORITIES*

9:40 - 10:40 Morning Address

**Cokie Roberts**

*PERSPECTIVES ON THE 103RD AND 104TH CONGRESSES*

10:40 - 11:00 Break

11:00 - 12:00 Concurrent Sessions A/B/C

A - *Budget Process Reforms: Prospects for 1996 Budget*, George Strauss — Moderator  
Richard Kogan — Senior Analyst, House Budget Committee Staff (Majority)  
Bill Dauster — Chief Counsel, Senate Budget Committee Staff (Majority)  
Allen Schick — Professor, George Mason University

B - *Budget Analyst Continuing Professional Education*, Rebecca Sweeney, Chief, Budget Formulation, National Oceanic and Atmospheric Administration — Moderator  
Thad Juszczak — Chief, Budget Formulation, Department of Treasury  
Bill Early — Director, Office of Budget, General Services Administration  
Stephen Crane — Defense Business Management University

C - *Using "Best Practices" to Evaluate Information Resource Management Investments*, Iris Lipkowitz — Department of Treasury — Moderator

Donald C. Demitros — Director, Office of Information Policies and Systems, Department of Housing and Urban Development

Chris Hoenig — Acting Associate Director, Information Resource Management Policies and Issues Group, General Accounting Office

12:00- 1:00 Cash Bar/Lunch

1:00 - 1:50 Luncheon Address

**Kevin Phillips**

*MID TERM ELECTIONS: WHAT DO THEY MEAN FOR THE NATIONAL AGENDA?*

★★★ AABPA 1994 Fall Symposium Program (continued) ★★★

2:00 - 3:15 Concurrent Sessions D/E/F

- D - *Budgeting under the Caps*, Phyllis Scheinberg, Assistant Director, General Accounting Office  
— Moderator  
Herb Persil — Director, Office of Budget, Department of Housing and Urban Development  
Ed Brigham — Senior Analyst, House Budget Committee Staff (Majority)  
Paul Thomson — Overall Staff Assistant, VA, HUD, Independent Agencies Subcommittee,  
House Appropriations Committee (Majority)
- E - *Using Performance Measures for Budgeting*, Phil Joyce, Analyst, Special Studies Division  
Congressional Budget Office — Moderator  
Jonathan Breul — Special Assistant to the Deputy Director for Management, Office of  
Management and Budget  
Stephen Dewhurst — Director, Office of Budget and Program Analysis, Department of  
Agriculture  
Alan Balutis — Director, Budget, Planning and Organization, Department of Commerce
- F - *Creating Financial Management Systems that Enhance Performance*, Margie Armen, Senior  
Attorney, General Accounting Office — Moderator  
Don Shycoff — Consultant and former Deputy Comptroller, Department of Defense  
Joan Freeman — Director, Financial Review and Analysis Division, Office of the  
Comptroller, Department of Defense

3:15 - 3:30 Break

3:30 - 4:30 Concurrent Sessions G/H/I

- G - *An Anecdotal Assessment of Credit Reform*, Marvin Phaup, Deputy Assistant Director,  
Special Studies Division, Congressional Budget Office — Moderator  
Rodney Bent — Branch Chief, Economic Affairs Branch, Office of Management and Budget  
Austin Smythe — Director, Budget Process and Energy, Senate Budget Committee Staff  
(Minority)  
Pete Fontaine — Analyst, Natural and Physical Resources Division, Congressional Budget  
Office
- H - *Federal Accounting Standards Advisory Board: An Update*, Susan Lee, Acting Director,  
Financial Information Division, Federal Aviation Administration — Moderator  
Ron Young — Federal Accounting Standards Advisory Board  
Justine Rodriquez — Senior Economist, Office of Management and Budget
- I - *Federal Mandates: State and Local Government Perspective*, Jim Rotherham, Senior  
Associate, Chambers Associates — Moderator  
Jim Martin — Legislative Counsel, National Governors' Association  
Sebastian O'Kelly — Professional Staff Member, Senate Committee on Governmental  
Affairs (Majority)  
Frank Shafroth — Director of Policy and Federal Relations, National League of Cities  
Dewitt John — Project Director, National Academy of Public Administration (invited)

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**AABPA**

**FALL 1994 SYMPOSIUM REGISTRATION FORM**

TUESDAY, NOVEMBER 22, 1994

CRYSTAL GATEWAY MARRIOTT - ARLINGTON, VA

PLEASE CHECK ONE OF THE FOLLOWING:

The AABPA symposium qualifies under  
the Government Employees Training Act.

\$175 Symposium fee for MEMBER of  
AABPA

Attach completed agency authorization  
document, employer purchase order,  
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\$215 Symposium fee for NON-MEMBER of  
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\$65 Symposium fee for FULL-TIME STUDENT.

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**AGENDA  
AABPA 1994 SPRING SYMPOSIUM**

**"BUDGETING IN AN ERA OF REFORM"**

**MAY 11, 1994  
Washington Hilton Hotel  
1919 Connecticut Ave N.W.  
Washington, DC  
(4 Blocks North of Dupont Circle Metro Stop)**

- |                           |  |
|---------------------------|--|
| <b>8:00 - 8:30 a.m.</b>   | <b>Registration, Coffee</b>  |
| <b>8:30 - 8:35 a.m.</b>   | <b>Welcome - Margaret Armen, President, AABPA</b>  |
| <b>8:35 - 9:35 a.m.</b>   | <b>Opening Speaker - Congressman Tim Penny</b>   |
| <b>9:40 - 10:40 a.m.</b>  | <b>Concurrent Sessions A/B/C</b><br><br><b>A - Comparing Health Care Reform Proposals</b><br><b>B - Agency Flexibility: Is it a Problem?</b><br><b>C - The Economic and Budget Outlook</b>   |
| <b>10:40 - 11:00 a.m.</b> | <b>Break</b>   |
| <b>11:00 - 12:00 p.m.</b> | <b>Concurrent Sessions D/E/F</b><br><br><b>D - Welfare Reform</b><br><b>E - Congressional Responses to NPR</b><br><b>F - Funding Investments Within Budget Caps</b>  |
| <b>12:00 - 1:00 p.m.</b>  | <b>Cash Bar/Lunch</b>  |
| <b>1:00 - 1:50 p.m.</b>   | <b>Lunchcon Speaker - Don Russell,<br/>Australian Ambassador to the United States</b>  |
| <b>2:00 - 3:15 p.m.</b>   | <b>Concurrent Sessions G/H/I</b><br><br><b>G - Health Reform and Federal Employee Health Benefits</b><br><b>H - Whence Performance Measurement?: A Midterm Appraisal</b><br><b>I - More Budget Process Reform in the 103rd Congress?</b> |
| <b>3:15 - 3:30 p.m.</b>   | <b>Break</b>   |
| <b>3:30 - 4:20 p.m.</b>   | <b>Keynote Speaker - Robert Reischauer,<br/>Director, Congressional Budget Office</b>  |
| <b>4:20 - 4:30 p.m.</b>   | <b>Closing Remarks - Margaret Armen, President, AABPA</b>  |

**CONCURRENT SESSIONS A/B/C**  
**9:40 A.M. - 10:40 A.M.**

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**Cabinet Room**

**A. Comparing Health Care Reform Proposals**

**Moderator:** Letitia Chambers, Chambers and Associates

**Panelists:** To Be Announced

**Jefferson Ballroom East**

**B. Agency Flexibility - Is it a Problem?**

**Moderator:** Denise Fantone, General Accounting Office

**Panelists:** Mike Sirlin, National Performance Review  
Susan Jacobs, Immigration and Naturalization Service

**Lincoln Ballroom West**

**C. The Economic and Budget Outlook**

**Moderator:** Susan Tanaka, Committee for a Responsible  
Federal Budget

**Panelists:** Mark Weinberger, Kerrey-Danforth Commission  
Joe Minarik, Office of Management and Budget

**CONCURRENT SESSIONS D/E/F**  
**11:00 A.M. - 12:00 P.M.**

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**Cabinet Room**

**D. Welfare Reform**

**Moderator:** Christine Schmidt Bayne, Department of  
Health and Human Services

**Panelists:** Kathy Way, White House Domestic Policy Council  
Tom Corbett, Department of Health and  
Human Services  
Ron Haskins, House Committee on  
Ways and Means

**Jefferson Ballroom East**

**E. Congressional Responses to NPR**

**Moderator:** Mike Curro, General Accounting Office

**Panelists:** Mark Goldstein, Senate Committee on  
Governmental Affairs  
Ron Moe, Congressional Research Service

**Lincoln Ballroom West**

**F. Funding Investments Within Budget Caps**

**Moderator:** Barbara Bovbjerg, General Accounting Office

**Panelists:** Robert Shapiro, Progressive Policy Institute  
Paul Leonard, Center on Budget and Policy  
Priorities

**CONCURRENT SESSIONS G/H/I**  
**2:00 P.M. - 3:15 P.M.**

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**Cabinet Room**

**G. Health Reform and Federal Employee Health Benefits**

**Moderator:** Mark Musell, Congressional Budget Office

**Panelists:** Jeff Lemieux, Congressional Budget Office  
Curtis Smith, Office of Personnel Management

**Jefferson Ballroom East**

**H. Whence Performance Measurement? - a Midterm Appraisal**

**Moderator:** Chris Wye, National Academy of Public  
Administration

**Panelists:** Jonathan Bruel, Office of Management and Budget  
Joe Wholey, University of Southern California

**Lincoln Ballroom West**

**I. More Budget Process Reform in the 103rd Congress?**

**Moderator:** Al Kliman, National Academy of Public  
Administration

**Panelists:** Roy Meyers, University of Maryland -  
Baltimore County  
Christine Bonham, General Accounting Office  
Jim Thurber, The American University

# **AGENDA**

## **AABPA 1993 FALL SYMPOSIUM**

November 22, 1993  
Washington Hilton Hotel  
1919 Connecticut Ave N.W.  
Washington, DC  
(4 Blocks North of Dupont Circle Metro Stop)

- 8:00 - 8:45 a.m. Registration, Coffee
- 8:45 - 8:50 a.m. Welcome -- Margaret Armen, President, AABPA
- 8:50 - 9:40 a.m. Opening Speaker - Bob Knisley, Deputy Director for Resources, National Performance Review
- 9:40 - 10:30 a.m. Featured Speaker - Dr. David Price (D-NC), House of Representatives/House Transportation Appropriations Sub-Committee
- 10:30 - 10:45 a.m. Break
- 10:45 - 12:00 p.m. Concurrent Sessions A/B/C/D
- A - Chief Financial Officer's Act
  - B - Government Performance Results Act (GPRA)
  - C - Revenue from State Lotteries/State Government Financing
  - D - Line Item Veto
- 12:00 - 1:00 p.m. Cash Bar/Lunch
- 1:00 - 1:50 p.m. John Sturdivant, AFGE National President
- 1:50 - 2:00 p.m. Break
- 2:00 - 3:15 p.m. Concurrent Sessions E/F/G/H
- E - Revenue Estimating Techniques
  - F - The Concord Coalition's Zero Deficit Reduction Plan: Means-Testing Entitlements
  - G - National Performance Review/Reinventing Government
  - H - Financing for Health Care Reform
- 3:15 - 3:30 p.m. Break
- 3:30 - 4:20 p.m. Keynote Speaker - Philip Lader, Office of Management and Budget, Deputy Director for Management
- 4:20 - 4:30 p.m. Closing Remarks - Margaret Armen, President, AABPA

**CONCURRENT SESSIONS A/B/C/D**  
**10:45 A.M. - 12:00 P.M.**

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**Georgetown Ballroom East**

**A - Chief Financial Officer's Act:**

**Moderator:** Nick Stoer, Federal Aviation Administration  
**Panelists:** June Adelsberger, Department of Defense  
Ernie Gregory, Department of Defense

**Jefferson Ballroom East**

**B - Government Performance Results Act (GPRA):**

**Moderator:** Malcolm Holmes, The World Bank  
**Panelists:** Graham Scott, Former Secretary of Treasury of New Zealand  
Harry Hatry, Urban Institute  
Johnathon Bruel, Office of Management and Budget

**Georgetown Ballroom West**

**C - Revenue From State Lotteries/State Government Financing:**

**Moderator:** Susan Lee, Federal Aviation Administration  
**Panelists:** Paula Otto, Director of Public Information, Virginia State  
Lotteries  
William Bergman, North American Association of State and  
Provincial Lotteries  
Vicki Ellison, Deputy Director of Administration, Finance,  
Operations, Maryland State Lottery

**Jefferson Ballroom West**

**D - Line Item Veto:**

**Moderator:** Art Sauer, House Budget Committee  
**Panelists:** Lou Fisher, Congressional Research Service of the Library of  
Congress  
Mark Crain, George Mason University Center For Public Choice

**CONCURRENT SESSIONS E/F/G/H  
2:00 P.M. - 3:15 P.M.**

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**Georgetown Ballroom East**

**E - Revenue Estimating Techniques:**

**Moderator:** Rosemary Marcuss, Congressional Budget Office  
**Panelists:** Bernie Schmidt, Joint Committee on Taxation  
Joel Platt, Department of Treasury

**Georgetown Ballroom West**

**F - The Concord Coalition's Zero Deficit Reduction Plan: Means-Testing Entitlements:**

**Moderator:** Martha Phillips, Executive Director, The Concord Coalition  
**Panelists:** Neil Howe, Author, Chief Economist, National Taxpayers Union  
Foundation  
Roberton C. Williams, Principal Analyst, Tax Analysis Division,  
Congressional Budget Office

**Jefferson Ballroom East**

**G - National Performance Review/Reinventing the Government:**

**Moderator:** Vincette Goerl, National Performance Review, Finance Team  
**Panelists:** Beverly Godwin, National Performance Review, Budget Team  
Mary Ellen Dix, National Performance Review, Personnel Team  
Sandy Weisman, National Performance Review, Support Services  
Team

**Jefferson Ballroom West**

**H - Financing for Health Care Reform:**

**Moderator:** Christy Schmidt, Director, Health Benefit and Income, Health and  
Human Services  
**Panelists:** Larry Levitt, Health and Human Services  
Lee Partridge, American Public Welfare Association  
Stanley Collender, Price Waterhouse, Inc.



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**AABPA SPRING 1993 SYMPOSIUM**

April 26, 1993  
Madison Hotel  
Washington, D.C.

- |                    |  |
|--------------------|--|
| 8:00 - 8:30 a.m.   | Registration, coffee   |
| 8:30 - 8:35        | Welcome - Iris Lipkowitz, President, AABPA   |
| 8:35 - 9:20        | Opening Speaker - Hon. Alice Rivlin, Deputy Director, Office of Management and Budget                            |
| 9:20 - 10:05       | Featured Speaker - Hon. Bowman Cutter, Deputy Director, National Economic Council                                |
| 10:05 - 10:20      | Break  |
| 10:20 - 11:10      | Concurrent Sessions A/B/C/D  |
| 11:20 - 12:10 p.m. | Concurrent Sessions E/F/G/H  |
| 12:10 - 12:30      | Break  |
| 12:30 - 1:30       | Luncheon served  |
| 1:30 - 2:15        | Luncheon Speaker - Hon. Sean O'Keefe, Former Secretary of the Navy and former Comptroller, Department of Defense |
| 2:15 - 2:30        | Break  |
| 2:30 - 3:20        | Concurrent Sessions I/J/K/L  |
| 3:20 - 3:30        | Break  |
| 3:30 - 4:15        | Keynote Speaker - Hon. Jim McIntyre, Former Director, Office of Management and Budget                            |
| 4:15 - 4:30        | Closing Remarks - Iris Lipkowitz, President, AABPA   |

**CONCURRENT SESSIONS A/B/C/D**  
**10:20 a.m. - 11:10 a.m.**

**A. User Fees: Status and Possibilities**

Moderator: Susan Irving, General Accounting Office

Speakers: Pearl Richardson, Congressional Budget Office  
Ron Boster, Office of Congressman Rick Lazio

**B. Performance Measures: Early Evidence From The Front Lines**

Moderator: Phil Joyce, Congressional Budget Office

Speakers: Chris Wye, National Academy of Public Administration  
Denise Fantone, General Accounting Office

**C. Health Care Reform: More Or Less? Budget Impact?**

Moderator: Jon Ratner, General Accounting Office

Speakers: Jeff LeMieux, Congressional Budget Office  
Beth Fuchs, Congressional Research Service

**D. Capital Budget: What? Why?**

Moderator: Paul Posner, General Accounting Office

Speakers: Robert Hartman, Congressional Budget Office  
Richard Kogan, House Budget Committee  
Dennis Zimmerman, Congressional Research Service

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**CONCURRENT SESSIONS E/F/G/H**  
**11:20 a.m. - 12:10 p.m.**

**E. Wall Street And The Federal Budget**

Speaker: Ethan Siegel, Prudential Securities

**F. Budget Flexibility: A New Deal With Managers?**

Moderator: David Mathiasen, General Accounting Office  
Speakers: Malcolm Holmes, World Bank  
Carol Bonosaro, Senior Executive Association

**G. Credit Reform: Is It Worth It? Is It Working?**

Moderator: Marvin Phaup, Congressional Budget Office  
Speakers: Carolyn Litsinger, General Accounting Office  
Kim Burke, Office of Management and Budget

**H. Capping Mandorty Spending: Implementation**

Moderator: Sarah Ducich, Price Waterhouse  
Speakers: Carolyn Yocom, General Accounting Office  
Nicola Goren, Congressional Budget Office

**CONCURRENT SESSIONS I/J/K/L**  
**2:30 p.m. - 3:20 p.m.**

**I. The Media And The Budget: An Update**

Moderator: George Hager, Congressional Quarterly  
Speakers: Susan Dentzer, U.S. News and World Report  
Eric Pianin, Washington Post

**J. The Defense Budget In The 1990s And Beyond**

Moderator: Terry Nyhous, former Deputy Assistant Secretary of Defense for  
Legislative Affairs  
Speakers: Alice Maroni, Department of Defense  
Rebecca Schmidt, House Armed Services Committee

**K. Regulatory Budgeting: Can It Be Done?**

Moderator: Ron Feldman, Congressional Budget Office  
Speakers: Paul Portney, Resources for the Future  
Gary Bass, OMB Watch

**L. Automating The Budget Process: Strategies for the 1990s**

Moderator: Stuart Simon, Department of Commerce  
Speakers: Lou Lantner, United States Information Agency  
Richard Blackmun, Environmental Protection Agency



# AABPA FALL SYMPOSIUM

## *After the Election . . .*

November 20, 1992  
Four Seasons Hotel  
Washington D.C.

- 8:00 - 8:30 a.m. Registration, coffee
- 8:30 - 8:35 **Welcome** — Iris Lipkowitz, President, AABPA
- 8:35 - 9:20 **Opening Speaker** — John White, former Director of Issues, Perot Presidential Campaign and former Deputy Director, Office of Management and Budget
- 9:25 - 10:25 **Plenary Session on Performance Monitoring and Quality Management: Their Differences and Relationships** — Joe Wholey, Director, Washington Public Affairs Center, University of Southern California  
Don Mizaur, Director, Federal Quality Institute
- 10:25 - 10:35 Break
- 10:35 - 11:25 **Workshops A/B/C**
- A) Performance Measures: Can They Be Done?
  - B) The Defense Department Experience with Downsizing
  - C) How to Restructure the Federal Budget
- 11:25 - 12:15 p.m. **Workshops D/E/F**
- D) The Links Between Federal Accounting and Budgeting
  - E) Wall Street and the Federal Budget
  - F) Health Care Financing & the Budget: Three Perspectives
- 12:15 - 12:25 Break
- 12:25 - 1:20 Lunch Served
- 1:20 - 2:10 **Luncheon Presentation** — Hon. Robert Bork, The Proposed Balanced Budget Amendment To The U.S. Constitution
- 2:10 - 2:25 Break
- 2:25 - 3:25 **Workshops G/H/I**
- G) Balanced Budget Requirements: The Experiences in the States
  - H) The Media and the Budget, and Other Fables
  - I) Value Added Tax (VAT)
- 3:25 - 3:35 Break
- 3:35 - 4:25 **Keynote Speaker** — James Jones, Chairman, American Stock Exchange, former Chairman, House Budget Committee
- 4:25 - 4:30 **Closing Remarks** — Iris Lipkowitz, President, AABPA
- 4:30 - 5:30 Reception

# AABPA FALL SYMPOSIUM

## *After the Election . . .*

November 20, 1992

Four Seasons Hotel

Washington D.C.

10:35 - 11:25            Workshops A/B/C

**A.        Performance Measures: Can They Be Done?**

Moderator: **Chris Wye**, IPA Project Director, National Academy of Public Administration

Speakers: **Alana Mitchell**, Senior Research Associate, National Academy of Public Administration  
**Jay Bell**, President, Jay Bell Associates

**B.        The Defense Department Experience With Downsizing**

Moderator: **Ken Nelson**, Supervising Budget Analyst, Department of Defense,  
U.S. Army Corps of Engineers

Speakers: **Erin Hausman**, Assistant Deputy for Budget, U.S. Army  
**Bob Stewart**, Deputy for Budget, U.S. Air Force  
**Ron Garant**, Associate Director for Budget & Reports, U.S. Air Force

**C.        How to Restructure The Federal Budget**

Moderator: **Letitia Chambers**, President, Chambers Associates

Speakers: **Jim Rotherham**, Senior Associate, Chambers Associates  
**Paul Posner**, Director, Federal Budget Issues, General Accounting Office  
**Phil Joyce**, Analyst, Congressional Budget Office

11:25 - 12:15            Workshops D/E/F

**D.        The Links Between Federal Accounting and Budgeting**

Moderator: **Ron Feldman**, Analyst, Congressional Budget Office

Speakers: **Robert Bramlett**, Assistant Director, Federal Accounting Standards Board  
**James Chan**, Professor of Accounting, University of Illinois, Chicago  
**Thomas Cuny**, Senior Analyst, Congressional Budget Office

**E.        Wall Street and the Federal Budget**

Moderator: **Thomas Gallagher**, First Vice President, Lehman Brothers

**Ethan Siegal**, Vice President, Prudential-Bache Securities

**Ryan Kruger**, Vice President, Nomura Securities

**F. Health Care Financing & the Budget: Three Perspectives**

Moderator: **Christine Schmidt Bayne**, Director, Health Benefit & Income Security,  
Assistant Secretary for Management & Budget, HHS

Speakers: **Jeff Sanders**, Director, Office of Legislation & Policy, HCFA  
**Jane Horvath**, Director, Health Policy, APWA  
**Chuck Seagraves**, Director, Budget Analysis, Congressional Budget Office

2:25 - 3:25                      Workshops G/H/I

**G. Balanced Budget Requirements: the Experience in the States**

Moderator: **Barbara Chow**, Manager, Price Waterhouse

Speakers: **Chris Zimmerman**, Economist, National Conference of State Legislatures  
**Marcia Howard**, Deputy Director, National Association of State Budget Officers  
**Barbara Bovbjerg**, Assistant Director, General Accounting Office

**H. The Media and the Budget, and Other Fables**

Moderator: **Larry Haas**, Special Assistant to the President, National Academy of Public Administration

Speakers: **Jackie Calmes**, Reporter, Wall Street Journal  
**George Hager**, Reporter, Congressional Quarterly

**I. Value Added Tax (VAT)**

Moderator: **Susan Irving**, Assistant Director, General Accounting Office

Speakers: **Jane Gravelle**, Senior Specialist in Economic Policy, Congressional Research Service  
**Jon Hakken**, Principal Analyst, Congressional Budget Office



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**INTERNATIONAL SYMPOSIUM ON BUDGET POLICY**

**SOUND BUDGET PRACTICE AND CONSTRUCTIVE FISCAL POLICY:  
EXPERIENCE FROM THE PAST AND LESSONS FOR THE FUTURE**

**September 24 - 26, 1992**

**THURSDAY, SEPTEMBER 24**

3:00 PM Registration

5:30 - 7:00 Opening Reception

**FRIDAY, SEPTEMBER 25**

8:30 AM Coffee

9:00 Regaining Control: Deficit Reduction in Sweden and Australia

The Honorable Kjell-Olof Feldt, former Minister of Finance,  
Government of Sweden (invited)

Dr. Michael Keating, Secretary to Department of The Prime Minister  
& Cabinet, Government of Australia (invited)

10:30 Break

11:00 Discussion Panel

Rachel Lomax, U.K. Treasury, Deputy Economic Advisor, or other  
European; Representative or Senator expert in budget issues; AEI,  
Brookings Institution, Urban Institute, or other think tank experts

12:30 Lunch

Topic: How the U.S. Budget Policy is Viewed From Abroad

Dr. Peter Hennessy, or other prominent European Author or  
Journalist

2:00 Lessons in Macro and Income Policy

Rachel Lomax, Chief Economic Advisor, U.K.  
Ian Clark, Sec. to the Treasury Board, Government of Canada or  
other representative  
Sigmar Kunas, Dep. Dir. of the Budget, Ministry of Finance, Germany  
Mr. Graham Scott, Secretary to the Treasury, Government of New  
Zealand

3:30 Break

4:00 Public Management Reform

William Plowden, U.K. Commonwealth Fund  
The Hon. Frank Hodson, U.S. Deputy Director for Mgmt., Office of  
Management & Budget  
Malcolm Holmes, Economic Development Institute, World Bank

6:00 Reception

7:00 Dinner

Major U.S. Speaker

**SATURDAY, SEPTEMBER 26**

8:00 Breakfast

U.S. Fiscal Policy and the Election

David Stockman (invited)

9:15 How Does the Press Influence Budget Policy?

Washington foreign correspondents from:

Germany  
France  
Japan  
Canada

10:30 Break

11:00 Budget and Public Management Innovations in the OECD Countries

Derry Ormand, Head, Public Management Service, OECD

12:30 Lunch

Has Monetary Policy Made Fiscal Policy Obsolete?

Paul Volcker, Former Chairman, Board of Governors, Federal Reserve  
System (invited); Chairman, Federal Reserve Bank of New York  
or Federal Reserve Bank of Boston

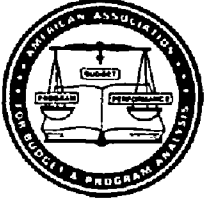
2:00 Budget and Fiscal Policy in the EC - the End of Economic  
Sovereignty?

C. Fred Bergston, Institute for International Economics

3:00 Break

3:30 Summary of proceedings - 1 or 2 major academic participants

4:30 Adjourn



# AABPA SPRING SYMPOSIUM

## "BUDGETING & PLANNING FOR A REVITALIZED ECONOMY"

National Press Club — April 23, 1992

Emergency #662-1266

9:00 a.m. — 4:45 p.m.

14th & F Sts., NW, 13th Floor

- 8:00 — 9:00 am Registration and Coffee
- 9:00 am Keynote Address  
**"Politics, Tax Cuts & the Peace Dividend"**  
Van Ooms, Senior Vice President, The Committee for Economic Development
- 10:00 **"How Will the Next Generation of Workers Measure Up?"**  
Ronald E. Kutscher, Associate Commissioner, Bureau of Labor Statistics
- 11:00 **"Tax Policy: Where Have We Been and Where Are We Going?"**  
C. Eugene Steuerle, Senior Fellow, The Urban Institute and author, "The Tax Decade: How Taxes Came to Dominate the Public Agenda"
- 11:50 Refreshments and Lunch
- 1:15 Luncheon Speaker  
**Lawrence Summers, Chief Economist, The World Bank**  
Topic: "Eastern Europe: Trade and Aid"
- 2:00 — 3:15 Concurrent Workshops (see details inside)
- A. **User Fees: Will They Take Over the Budget?**
  - B. **Improving Government Performance: Goal Setting, Indicators and Performance Monitoring**
  - C. **Accrual Accounting for Unfunded Liabilities: Sound Public Policy or Cheap Political Trick?**
- 3:30 — 4:45 Workshops
- D. **Taking On Hunger and Homelessness**
  - E. **New Ways to Deal With Old Problems: Budget & Accounting Software Innovations**
  - F. **Quality Management & the Government**

# AABPA SPRING SYMPOSIUM

## "BUDGETING & PLANNING FOR A REVITALIZED ECONOMY"

National Press Club — April 23, 1992

9:00 a.m. — 4:45 p.m.

2:00 — 3:15

Workshops

### A. **User Fees: Will They Take Over the Budget?**

This workshop will explore whether the availability of user fees is likely to play a role in setting program priorities, usurping the accepted budget process and shifting balances between authorizing and appropriating committees.

Moderator: Stanley Collender, Price Waterhouse, Inc.

Panelists: Ron Boster, Chief of Staff, Rep. Willis Gradison

Kathleen O'Connell, Professional Staff Member, House Ways & Means Committee

Pearl Richardson, Principal Analyst, Congressional Budget Office

### B. **Improving Government Performance: Goal Setting, Indicators and Performance Monitoring**

Government is aiming for more than accountability in the nineties. This workshop will discuss how government functions can be planned and managed to enhance the quality and control the cost of public services.

Moderator: Joe Wholey, University of Southern California

Panelists: Chris Wye, National Academy of Public Administration

Allen Ginsberg, Department of Education

Tony Preston-Stanley, Embassy of Australia

Harry Hatry, The Urban Institute

### C. **Accrual Accounting for Unfunded Liabilities: Sound Public Policy or Cheap Political Trick?**

The way in which financial commitments are reflected on an enterprise's books can influence the perception of its financial health. Recently proposed changes in government accounting practices will be discussed in this workshop including concerns about the future of the "pay as you go" budget agreement, the effect on deficit calculations, and future revenue needs.

Moderator: Marvin Phaup, Congressional Budget Office

Panelists: Rusty Moran, Office of Management and Budget

David C. Lindeman, Pension Benefit Guarantee Corp.

Ron Feldman, Congressional Budget Office

3:30 – 4:45

Workshops

**D. Taking On Hunger and Homelessness**

Despite much effort, many continue to be in need of shelter and nutrition. This workshop will examine what more can be done and whether a backlash is developing which may curtail the public's willingness to help the needy in view of funding shortfalls.

Moderator: Wendy Adler, Prof. Staff Member, House Government Operations Comm.,  
Employment and Housing Subcomm.

Panelists: Barbara Cohen, The Urban Institute  
G. William Hoagland, Senate Budget Committee  
Joan Alker, National Coalition for the Homeless

**E. New Ways to Deal With Old Problems: Budget & Accounting Software Innovations**

Learn about two new software packages that will streamline formerly cumbersome procedures to get and store information about financial transactions. The creators of these software packages will discuss their use and answer your questions.

Panelists: CASH-LINK — Patricia R. Sharp, Treasury Financial Management Service  
CREDIT SUBSIDY REPORTING — G. William Menth, Office of Management & Budget

**F. Quality Management & the Government**

Some Federal agencies are applying Japanese-style management techniques to improve the timeliness and quality of government services. Find out what quality management entails and learn about the results achieved by the Navy's quality efforts.

Moderator: Christine Kopocis, General Accounting Office  
Panelists: Victoria Elder, Federal Quality Institute  
Captain Dan Whalen, U.S. Navy

**NOTE: FULL PAYMENT IS DUE UNLESS CANCELLATION IS RECEIVED 72 HOURS PRIOR TO SYMPOSIUM.**

## SYMPOSIUM REGISTRATION FORM

Thursday, April 23, 1992

American Association for Budget and Program Analysis Symposium  
National Press Club, 14th and F Streets, NW, Washington, DC

The AABPA Symposium qualifies under the Government Employees Training Act.

Attach Completed Agency Authorization Document, employer purchase order, or check payable to AABPA.

PLEASE CHECK ONE OF THE FOLLOWING:

- \$175 Symposium fee for NONMEMBER  
 \$135 Symposium fee for MEMBER  
 \$ 65 Symposium fee for FULL-TIME STUDENT

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### AMERICAN ASSOCIATION FOR BUDGET AND PROGRAM ANALYSIS . . . . . MEMBERSHIP APPLICATION/RENEWAL

\_\_\_\_ Please enroll me as an AABPA member      \_\_\_\_ Please renew my AABPA membership

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PLEASE SEND MY MAIL TO: Home Address \_\_\_\_\_ Business \_\_\_\_\_

Type of Membership:

\_\_\_\_ Student Member      \$15

Expected Date of Graduation: \_\_\_\_\_

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AMERICAN ASSOCIATION FOR  
BUDGET & PROGRAM ANALYSIS  
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# AABPA FALL SYMPOSIUM

Tuesday, November 26, 1991

Four Seasons Hotel  
2800 Pennsylvania Ave. NW  
Washington, DC  
(Foggy Bottom Metro stop)

## "BUDGETING ON THE HOMEFRONT: Tackling Domestic Challenges"

- 8:00–9:00 Registration, Coffee
- 9:00–9:10 Welcome: **David Mathiasen**, AABPA President
- 9:10–10:00 **Keynote Speech: "The Budget Today: Priorities & Concerns"**  
**Charles A. Bowsher** — Comptroller General, GAO
- 10:00–10:15 Coffee
- 10:20–10:50 **Speech: "Financing Transportation Priorities"**  
**Peter J. Basso, Jr.**, Dir., Office of Fiscal Services,  
Federal Highway Administration
- 11:00–11:30 **Speech: "How the S&L Cleanup Will Impact the Rest of the Budget"**  
**Bert Ely**, public policy analyst, President, Ely & Co.
- 11:45–12:15 Cash Bar
- 12:15–1:30 Luncheon and Speaker  
**David Gergen**, Editor-at-Large, *U.S. News and World Report*,  
former White House Director of Communications
- Afternoon Workshops (Concurrent)
- 1:45–3:00
- A. ***Base Closures: Cutbacks with Costs and Opportunities***
  - B. ***User Fees: Will They Take Over the Budget?***
  - C. ***Getting More Out of Your Computer***
- 3:00–3:15 Break
- 3:15–4:30
- D. ***The State and Local Budget Crunch***
  - E. ***Is Federal Regulation Making a Comeback?***
  - F. ***Do Management and Budget Make a Bad Match at OMB?***

## Workshop A

### *Base closures: Cutbacks with Costs and Opportunities*

Base closures will require other federal agencies to assume certain responsibilities and will squeeze many states and local communities economically while offering compensatory payments and new opportunities for land uses. Workshop participants will examine how base closure scenarios are playing out.

Convener: **Allan Nelson**, U.S. Army Corps of Engineers

Panelists: **Paul Dempsey**, Dir., Ofc Econ. Adjustment, DOD  
**Donna Heivilin**, Director, Logistics Issues, GAO

## Workshop B

### *User Fees: Will They Take Over the Budget?*

This workshop will explore whether the availability of user fees is likely to play a role in setting program priorities, usurping the accepted budget process and shifting balances between authorizing and appropriations committees.

Convener: **Stan Collender**, Price Waterhouse

Panelists: **Ron Boster**, Chief of Staff for Rep. Willis Gradison  
**David B. Finnegan**, Counsel, Energy & Commerce Cttee.  
**Kathleen O'Connell**, Prof. Staff, House Ways & Means Cttee.

## Workshop C

### *Getting More Out of Your Computer*

Possible data loss caused by viruses, systems problems and user error is a continuing worry. How to minimize risk and restore lost data are subjects to be addressed in this workshop. Bring your questions to the originator of the MAX project—the basic replacement software for OMB's Budget Preparation System.

Convener: **Art Stigile**, Budget Analysis and Systems, OMB

Panelist: **John Moore**, Budget Review and Concepts, OMB

## Workshop D

### *The State and Local Budget Crunch*

Many state and local governments have recently experienced severe budget shortfalls. The causes and effects of state and local funding crises are the subject of this workshop, which will also consider alternative remedial strategies.

Convener: **David Mathiasen**, GAO

Panelists: **Steven Gold**, Dir., Cntr for Study of the States  
**Ray Sheppach**, National Governors Association  
**Elizabeth Reveal**, former CFO, City of Philadelphia  
**Brad Leonard**, veteran State and Federal Budget Official

## Workshop E

### *Is Federal Regulation Making a Comeback?*

Recent developments in banking and other areas have revived interest in federal regulation of business entities. This panel presents alternative viewpoints on the practicability and advisability of new regulatory initiatives.

Convener: **Margie Armen**, GAO

Panelists: **William Niskannen**, Director, Cato Institute; Editor, *Regulation* Magazine  
**Michael Waldman**, Dir., Public Citizen, Congress Watch

## Workshop F

### *Do "Management" and "Budget" Make a Bad Match at OMB?*

Legislation currently under consideration would remove the management function from OMB. The speaker for this workshop favors that move, and in dialogue with the audience, explains why it is needed.

Convener: **Jim Rotherham**, Chambers & Associates

Panelist: **Ron Moe**, American Nat'l. Government Division,  
Congressional Research Service

**NOTE: FULL PAYMENT IS DUE UNLESS CANCELLATION IS RECEIVED 72 HOURS PRIOR TO SYMPOSIUM.**

## SYMPOSIUM REGISTRATION FORM

Tuesday, November 26, 1991

American Association for Budget and Program Analysis Symposium  
Four Seasons Hotel, 2800 Pennsylvania Ave. NW, Washington, DC

The AABPA Symposium qualifies under the Government Employees Training Act.

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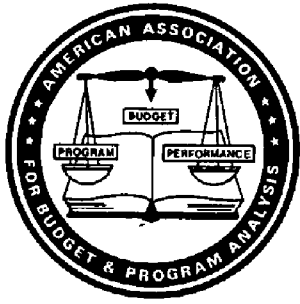
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# AABPA SPRING SYMPOSIUM

Thursday, April 25, 1991

National Press Club  
14th & F Sts., N.W.  
Washington, D.C.  
(Metro Center Metro Stop)

## 'BUDGETING & MANAGING IN VERY UNCERTAIN TIMES'

- 8:00 - 9:00 am      **Registration, Coffee**
- 9:00 - 9:15 am      Welcome—**Marvin Phaup**, AABPA President
- 9:15 - 10:00 am     Keynote Speech: **"The Political Realities of our Fiscal Future"**  
**ROBERT STRAUSS**, Managing Partner, Akin, Gump, Strauss, Hauer, and Feld; former Co-Chairman of the National Economic Commission; former Chairman of the Democratic National Committee, and President Carter's Special Trade Representative.
- 10:00 - 10:15 am     **Coffee**
- 10:15 - 12:00 noon   Panel Discussion: **"Roles and Responsibilities under Chief Financial Officer Legislation"**  
Moderator: **GERRY RISO**, Senior Partner, Riso and Dempsey; former Associate Director of OMB;  
OMB's first Chief Financial Officer.  
Panelists: **DON CHAPIN**, Assistant Comptroller General, GAO,  
**ELMER STAATS**, Chairman, Federal Accounting Standards Advisory Board,  
**KITTY PUMPHREY**, Acting Associate Dean, College of Business, Idaho State University
- 12:00 - 12:30 pm     **Cash Bar**
- 12:30 - 2:00 pm      Luncheon & Speaker: **"The New Political Economics"**  
**KEVIN PHILLIPS**, GOP adviser, political commentator and analyst;  
author of *The Politics of Rich and Poor: Wealth and the American Electorate in the Reagan Aftermath*.
- 2:15 - 3:15 pm      **WORKSHOPS** (see details on reverse side)
- 3:15 - 3:30 pm      **BREAK**
- 3:30 - 4:45 pm      Panel Discussion: **"The Cost of Desert Storm."** A multi-disciplinary panel will discuss estimates of the cost of Desert Storm, how it will be paid for, its impact on the deficit, and the long-term economic effects of the military action in the Persian Gulf.  
Moderator: **ALAN MURRAY**, Chief Economic Correspondent, Wall Street Journal  
Panelists: **LAWRENCE KORB**, Senior Fellow, Brookings Institution  
**NEAL P. CURTIN**, Director of Planning and Reporting, National Security and International Affairs, GAO  
**L. PAUL DUBE**, Deputy Comptroller, Department of the ~~Army~~ <sup>Defense</sup>

Symposium Planning Committee: **IRIS LIPKOWITZ**, Chair; **MOLLY FRANTZ**, **ARTHUR KALLEN**, **ALBERT KLIMAN**, **DAVID MATHIASSEN**, **KENNETH NELSON**, **MARVIN PHAUP**, **ARTHUR SAUER**, **JUDITH STUBBS**, and **REBECCA SWEENEY**.

## WORKSHOP A

### *Mechanics of Rolling Sequestration.*

A discussion of the new Budget Enforcement Act, focusing on practical application of the act and how the new sequestration process works.

904 Convener: **ART SAUER**, Senior Budget Analyst, House of Representatives, Minority Staff

Panelists: **GAIL DELBALSO**, Assistant General Counsel, CBO

**BILL DAUSTER**, Counsel to Senate Budget Committee

**WENDELL PRIMUS**, Chief Economist, House Ways and Means Committee

## WORKSHOP B

### *Containing Entitlements - An Oxymoron, A Noble Cause, or A Fiscal Necessity?*

We can not hope to control deficits in the future without addressing the uncontrollables in the budget, so said Mr. Darman on the February 2, 1991 "Meet the Press". This panel will discuss the budget realities surrounding Mr. Darman's comments about containing entitlement programs - which now amount to nearly 52 percent of the Federal budget.

904 Convener: **MOLLY FRANTZ**, Special Assistant, Deputy Assistant Secretary, Budget, Department of Health and Human Services

Panelists: **MARY ANN WRYSCH**, Director Unemployment Insurance Service, Department of Labor

**SCOTT STEELE**, Deputy Director Program Analysis, Office of Budget/Program Analysis, Department of Agriculture

**JEFF SANDERS**, Director Office of Legislation and Policy, Health Care Financing Administration

## WORKSHOP C

### *Building A Paperless Administrative/Budget/Accounting Process.*

Experiences of integrating administrative systems at HUD and the Department of Agriculture will be discussed with an eye to generic integration problems.

Convener: **ALBERT KLIMAN**, Consultant

Panelists: **DONALD DEMETROS**, Director, Office of Information Policies and Systems, HUD

**THOMAS PEDDICORD**, Director, Resource Management and Contracts Staff, Office of Information and Policies and Systems, HUD

**BOB DIGREGORIO**, Consultant and former financial manager, USDA

**NOTE: FULL PAYMENT DUE UNLESS CANCELLATION RECEIVED 72 HOURS PRIOR TO SYMPOSIUM.**

## SYMPOSIUM REGISTRATION FORM

AMERICAN ASSOCIATION FOR BUDGET AND PROGRAM ANALYSIS SPRING SYMPOSIUM, April 25, 1991 at the National Press Club, 14th and F Streets, N.W., Washington, D.C.

The AABPA Symposium qualifies under the Government Employees Training Act.

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AABPA is pleased to announce the Spring recipients of the Marykathryn Kubat award. They are:

Catherine Simon-Fernandez of  
George Mason University

&

John Czajkowski of  
The University of Maryland

The recipients will be honored at our Spring Symposium on April 25, 1991 at the National Press Club.

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# AABPA FALL SYMPOSIUM

November 20, 1990

Four Seasons Hotel  
2800 Pennsylvania Ave., N.W.  
Washington, D.C.  
(Foggy Bottom Metro Stop)

## “THE NATIONAL FISCAL MESS”

8:00 - 9:00 am **Registration, Coffee**

9:00 - 9:15 am Welcome—**Marvin Phaup**, AABPA President

9:15 - 10:00 am Keynote Speech: “**BUDGET LESSONS FROM THE 1990 ELECTIONS**”  
*Cong. Willis Gradison of Ohio*  
**ROBERT STRAUSS**, Managing Partner, Akin, Gump, Strauss, Haver, and Feld; former Co-Chairman of the National Economic Commission; former Chairman of the Democratic National Committee, and President Carter’s Special Trade Representative.

10:00 - 10:15 am **Coffee**

10:15 - 11:15 am Panel Discussion: “**PUBLIC POLICY ON GOVERNMENT-SPONSORED ENTERPRISES**”  
Moderator: **RICHARD FOGEL**, Assistant Comptroller General, Government Div., GAO.  
Panelists: **MICHAEL BASHAM**, Deputy Assistant Secretary, Treasury (Federal Finance);  
**JAMES GATTI**, Professor of Finance and Economics, University of Vermont  
**WILLIAM MALONI**, Sr. Vice President for Policy and Public Affairs, Fannie Mae

Government-Sponsored Enterprises (GSE’s) are privately owned corporations set up by the Federal Government to accomplish public policy goals in areas such as housing, education, and agriculture. These entities receive substantial benefits from the Federal Government, which also guarantees their debt. The panel will discuss the impact of GSE’s on the Federal deficit and the Treasury Department’s proposal to require GSE’s to attain a AAA rating from two nationally recognized rating organizations.

11:15 - 12:00 Presentation: “**GOVERNING IN THE RED**”  
**LAWRENCE HAAS**, Budget and tax writer, *National Journal*, author of “Running on Empty: Bush, Congress and the Politics of a Bankrupt Government”

12:00 - 12:30 pm **Cash Bar**

12:30 - 2:00 pm Luncheon & Speaker: “**THE FEDERAL BUDGET: RECENT DEVELOPMENTS AND OUTLOOK**”  
**ROBERT REISCHAUER**, Director, Congressional Budget Office; former Vice President of the Urban Institute and Senior Fellow in Economic Studies at the Brookings Institution.

### CONCURRENT WORKSHOPS *(see details inside)*

2:00 - 3:15 pm Workshop A: The Myth of Discretionary Spending Cuts

Workshop B: The Administration’s Five—Point Plan for Financial Management Reform

Workshop C: Containing the Costs of Health Care

3:15 - 4:30 pm Workshop D: Fiscal Policy Change & Financial Management Reform “Down Under”  
(and in New Zealand and the UK)

Workshop E: The BPS-Lotus 1-2-3 Connection

Workshop F: Role of Authorizing Committees in the Budget Process

## **WORKSHOP A**

### ***The Myth of Discretionary Spending Cuts***

The panelists will discuss the arguments in John Cogan's recent Wall Street Journal article (reprinted in the Sept./Oct. Newsletter) that discretionary programs initially cut back in the Reagan Administration have grown in the last 10 years only slightly less than inflation and that the current method of accounting for budgetary resources does not measure spending properly. Cogan will also outline a new approach for collecting budgetary data for policy analyses.

Convener: **JUDY STUBBS**, Budget Officer, National Academy of Sciences

Panelists: **JOHN COGAN**, Senior Fellow, Hoover Institution, former Dep. Director, OMB  
**STEVE DEWHURST**, Director, Office of Budget & Program Analysis, Agriculture  
**FRED MOHRMAN**, Clerk, House Appropriations Committee

## **WORKSHOP B**

### ***The Administration's Five-Point Plan for Financial Management Reform***

Last year OMB created a "high-risk" list of those agencies and programs with a high potential for serious financial problems, and OMB is now concentrating on improving agency and Government-wide financial management practices. The Administration's goals are to: establish a Chief Financial Officer (CFO) for the Government and for each agency; tie financial data and reporting to program and policy decisions; improve agency financial systems and assure compatibility of financial systems across the Government; with Treasury, GAO and individual agencies, establish a board to develop consistent Government Accounting Standards; require each agency to submit audited financial statements at the end of each fiscal year. The panel will discuss the benefits and costs of the Administration's initiatives.

Convener: **BILL EARLY**, Director for Budget Systems, General Services Administration

Panelists: **FRANK CLEMENTE**, Senior Policy Advisor, House Gov. Operations Cttee.  
**SUSAN GAFFNEY**, Acting Director, Financial Management Division, OMB  
**RON POINTS**, Senior Manager, Price Waterhouse

## **WORKSHOP C**

### ***Containing the Costs of Health Care***

This workshop will present a general discussion of new developments in health care cost containment. The panel will discuss results of legislative changes in payments to hospitals and proposed changes in payments to doctors and health insurance premiums paid by individuals.

Convener: **DOROTHY AMEY**, Private Consultant

Panelists: **KATHY DEIGNAN**, Asst. Director, Human Resources, Senate Budget Committee  
**TONY MASSO**, Director, Managed Care & Insurance Products, MIAA  
**DON MUSE**, Consultant, former CBO Budget Analyst

## **WORKSHOP D**

### ***Fiscal Policy Change & Financial Management Reform “Down Under” (and in New Zealand and the UK)***

Fiscal policy change and financial management reform have occurred simultaneously (and successfully) in Australia, New Zealand and the UK. Is it a coincidence that these democracies implemented changes in their fiscal policy and financial management practices at the same time or is it necessary to implement the one to bring about the other?

Convener: **DAVE MATHIASSEN**, Special Assistant to the Assistant Comptroller, GAO

Panelists: **FRANCES GOLDMAN**, Former OMB analyst and budget reform advisor to New Zealand Treasury

**RICHARD PRATT**, Counselor, Economic Department, British Embassy, and former senior official, UK Treasury

**TONY PRESTON-STANLEY**, Financial Counselor, Australian Embassy, and former senior official, Australian Treasury

## **WORKSHOP E**

### ***The BPS–Lotus 1-2-3 Connection***

For the FY 1992 President’s Budget, OMB will offer agencies the opportunity to put their budget data into the Budget Preparation System using a Lotus 1-2-3 spreadsheet that can be sent directly to the OMB mainframe instead of keying in the data. This new procedure will eliminate some of the drudgery entailed and inaccuracy that occurs in BPS data entry. Bill Menth, from OMB’s Budget Review Division, who designed the new procedure (see article on page 3 of the Sept./Oct. Newsletter), will explain how it works. Setting up a BPS users group will also be discussed.

Convener: **BECKIE SWEENEY**, Budget Officer, Bureau of Labor Statistics, Labor Dept.

Panelists: **MIKE DUNHAM**, Senior Budget Analyst, HHS

**BILL MENTH**, Economist, Budget Review Division, OMB

## **WORKSHOP F**

### ***Role of Authorizing Committees in the Budget Process***

A Congressional panel will discuss the role of the authorizing committees in the budget process. Is the proliferation of committees and subcommittees with a stake in existing programs part of the deficit problem or a key to its solution?

Convener: **ART SAUER**, Sr. Budget Analyst, House Budget Committee

Panelists: **MARGARET DURBIN**, Minority Staff Director, House Energy & Commerce Cttee.

**SHIRLEY RUHE**, Director Budget Priorities, House Budget Committee

**NOTE: FULL PAYMENT DUE UNLESS CANCELLATION RECEIVED 72 HOURS PRIOR TO SYMPOSIUM.**

## REGISTRATION FORM

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# AABPA SPRING SYMPOSIUM

April 20, 1990

NATIONAL PRESS CLUB  
14th & F Streets, N.W.  
Washington, D.C.

## BUDGET MAKING IN A WORLD OF CHANGING PRIORITIES

- 8:00 - 9:00 am      **Registration and coffee**
- 9:00 - 9:15 am      Welcome—**Jim Rotherham**, AABPA President
- 9:15 - 10:00 am     Keynote: **Senator Daniel P. Moynihan**, Democrat, New York, Member of the Senate Environment & Public Works; Finance; and Foreign Relations Committees, author of social security reform legislation.
- 10:00 - 10:15 am    **Coffee**
- 10:15 - 11:00 am    Remarks by: **William M. Diefenderfer, III**, Deputy Director, Office of Management and Budget.
- 11:00 - 11:15 am    **Break**
- 11:15 - 12:15 pm    "Is the U.S. Running an Infrastructure Deficit?" **Jose A. Gomez-Ibanez**, Professor, Kennedy School, Harvard University; **Dr. Nancy Carson**, Program Manager, Office of Technology Assessment, and Moderator: **Lawrence J. Haas**, *National Journal*, and author of *Running on Empty: Bush, Congress, and the Politics of Bankrupt Government* (about to be published)
- 12:15 - 12:45 pm    **Cash Bar**
- 12:45 - 2:00 pm     Lunch. "Economic and Political Forces Affecting the Budget Process." **Representative Richard K. Arney**, Republican, Texas, Member of the House Budget Committee and the Government Operations Committee, author of the 1988 Military Base Closing Legislation.

### CONCURRENT WORKSHOPS (See inside for panelists and contents)

- 2:00 - 3:15 pm
- Workshop A:      Excellence in the Workplace.
- Workshop B:      Issues in Financial Management.
- Workshop C:      Automated Budget Analysis, Review, and Reporting System (Live Demo).
- 3:15 - 3:30 pm      **Break**
- 3:30 - 4:45 p.m.
- Workshop D:      The Impact of Changing Technology on Health Care Programs and Budgets
- Workshop E:      Program Evaluation/Budget Development Linkages.
- Workshop F:      Problem Solving Through Spreadsheets and Database Management Systems.

## **WORKSHOP A**

- **Excellence in the Workplace.** This workshop will present ways program and budget analysts have supported excellence chronicled in OPM's Profiles in Excellence. OPM is developing studies of exemplary leadership and organizational practices to improve morale and enhance the public image of the Federal service. Mr. Serlin will address the topic "Raincoats for Dogs." Mr. Lacey will focus on the centralizing of financial management and program budgeting.

CONVENER: **EMILIE G. HELLER**, Director, Organizational Excellence Project, OPM

PANELISTS: **MICHAEL D. SERLIN**, Assistant Commissioner for Field Operations, Financial Management Services, U.S. Treasury  
**DAN LACEY**, Director, Management Information Staff, Bureau of Labor Statistics, Labor

## **WORKSHOP B**

- **Issues in Financial Management.** The workshop will address current financial management issues as seen from Congressional, agency, and OMB perspectives. Topics to be covered include the latest positions, bills, and initiatives pertaining to the roles and activities of Chief Financial Officers in the Government, current and potential uses of audited financial statements, and internal control matters.

CONVENER: **JIM KIRKMAN**, Director, Budget Issues, GAO

PANELISTS: **JEFFREY STEINHOFF**, Director, Systems Audit, GAO  
**C. MORGAN KINGHORN**, Special Assistant to Executive Associate Director, OMB  
**S. ANTHONY McCANN**, Assistant Secretary for Finance & Planning, Department of Veterans Affairs.

## **WORKSHOP C**

- **Automated Budget Analysis, Review, and Reporting System.** The workshop will present a live demonstration of the Department of Energy's Budget, Analysis, Review, and Reporting System (BARRS), which is used to standardize and automate budget formulation. It provides menus, input screens, and output reports specifically designed to support the Department of Energy budget formulation process.

CONVENER: **WALTER ECKHARDT**, Department of Energy

Live demonstration of automated system.

## **WORKSHOP D**

- **The Impact of Changing Technology on Health Care Programs and Budgets.** The workshop discussions will explore the expected impact on health care programs of technological progress in the 1990's. Recent news coverage has informed the public about new medical diagnosis techniques and the improved ways of treating patients with kidney or gall stones. Will expanding medical and health care technology increase or decrease expenditures of health care programs? Discussions will also encompass the correct ways to assess the impact of technology, the problems and pitfalls of long-range planning and projections, issues concerning Medicare coverage, and the expected demand for and access to new medical techniques.

CONVENER: **DOROTHY AMEY**, Statistical Consultant

PANELISTS: **BARTON McCANN, M.D.**, Medical Officer, Bureau of Policy Development, HCFA/HHS  
**GORDON TRAPNELL, F.S.A.**, President, Actuarial Research Corporation  
**DR. ROGER HERDMAN**, Assistant Director, Office of Technology Assessment, Health & Life Sciences  
**JOHN COVA, Ph.D.**, Manager, Medical Technology Assessment Unit, Health Insurance Association of America

## **WORKSHOP E**

- **Program Evaluation/Budget Development Linkages.** Workshop will include a discussion of current thinking on program evaluation methods and the linkage to program and budget development.

CONVENER: **IRIS LIPKOWITZ**, Program Analyst, Office of Information Resources Management, Office of the Deputy Assistant Secretary-Information Systems, U.S. Treasury

PANELIST: **PETER J. BASSO**, Assistant Director for General Management, OMB

## **WORKSHOP F**

- **Problem Solving Through Spreadsheets and Database Management Systems.** Workshop features open discussion among participants and panel. Panel members are experienced in various spreadsheet software and database management systems. Participants will raise specific problems in program analysis, budget formulation, or execution that might be addressed through the use of PC's. Participants should be prepared with examples of problems and join in the discussions of potential solutions.

CONVENER: **BILL DERROW**, Bureau of Labor Statistics, Labor

PANELISTS: **BOB CONLY**, Consultant  
**DON GLOO**, Bureau of Labor Statistics, Labor

**NOTE: FULL PAYMENT DUE UNLESS CANCELLATION RECEIVED 72 HOURS PRIOR TO SYMPOSIUM.**

# SPRING SYMPOSIUM—April 20, 1990 REGISTRATION FORM

AMERICAN ASSOCIATION FOR BUDGET AND PROGRAM ANALYSIS SPRING SYMPOSIUM, April 20, 1990 at the National Press Club, 14th and F Streets, N.W., Washington, D.C.

The AABPA Symposium qualifies under the Government Employees Training Act.

Attach Completed Agency Authorization Document, employer purchase order, or check payable to AABPA.

PLEASE CHECK ONE OF THE FOLLOWING:

- \$165 Symposium fee for NONMEMBER  
 \$125 Symposium fee for MEMBER  
 \$65 Symposium fee for FULL TIME STUDENT

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BUSINESS ADDRESS \_\_\_\_\_ 907

100

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TELEPHONE: HOME ( ) \_\_\_\_\_ BUSINESS ( ) \_\_\_\_\_

SEND TO: AABPA, Box 1157, Falls Church, Virginia 22041  
Phone (703) 941-4300



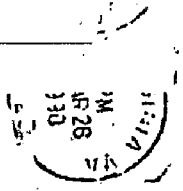
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